The Role of the Project Management Office in a Multi-Project Environment: Enhancing Governance for Increased Project Success Rates

Abstract
Research indicates that project management becomes increasingly difficult when there are multiple overlapping projects, resulting in a need for enhanced governance controls to increase success rates. A Project Management Office (PMO), defined by Grey and Larson (2006) as a centralized unit to oversee project management, is often utilized. This literature review of references published between 2000 and 2008 provides mid-level decision makers a synthesis of ideas related to the role and value of the PMO.

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Portland (Or.); Portland (Or.). Office of Transportation; Portland Development Commission; Tri-County Metropolitan Transportation District of Oregon; Oregon. Dept. of Transportation (Portland (Or.); 2001-12)
This document outlines the elements of the Alberta Streetscape Project. On the following pages, a map identifies where the improvements will be built, along with written descriptions, sketches and diagrams. [From the...]

School House Creek restoration project, projects 1, 2, and 4 decision record
Announces decision implementing projects 1, 2, and 4 of EA: Project 1 is a proposal to remove a metal trash rack located in School House Creek; Project 2 would entail felling conifers along existing roads and using them...
Essentially, a project management office (PMO) is a central place to make sure company standards, procedures and practices are being followed to ensure projects are successful. According to the Project Management Institute (PMI), a PMO also "facilitates the sharing of resources, methodologies, tools and techniques". There are many benefits of implementing a project management office. It depends on the size of the organization, the business environment, project management methodology used, and the stakeholders’ needs. However, virtually all PMOs share some key roles and responsibilities. The key project management office roles and responsibilities are to: Provide a structured governing project management body. The Project Management Office (PMO) is a centralized management structure for a group of projects in an organization, aimed at ensuring standardization, reducing duplication and leveraging resources such as people, technology, and communication. Project Support Apart from defining, maintaining, and managing the project processes, the PMO roles and responsibilities include providing support for the smooth execution of the project. The PMO provides a centralized customer focused office that not only plan, negotiate and analyze projects, but also redress the project related concerns of the client, sponsor, and staff. The PMO develops a team of competent project. Many PMO initiatives do not have experienced project managers and leaders who understand the challenges of a PMO implementation and who are aware of the political terrain in the organization. B3. Lack of dedicated resources in the PMO implementation team. Increased administrative workload placed on project managers. PMO implementations typically generate additional administrative tasks. The project managers have to perform these tasks, which takes up an inordinate amount of time. Dai CX (2001) The Role of Project Management Office in Achieving Project Success. George Washington University, Washington, DC.